



INTRODUCTION	PAGE	FINANCIAL PLAN	PAGE
Title Page with Mission Statement	1	Financial Plan	65
Table of Contents	2	Financial Plan - General Fund	66
Budget Highlights.....	5	Financial Plan - Debt Service Fund.....	74
Government Finance Officers Association Award	6	Financial Plan - Other Funds	80
ICMA-Analytics Certificate of Distinction	7	Financial Plan - Tax Increment Financing.....	99
City Overview.....	8		
Organizational Chart.....	9	CITY COUNCIL	
Directory	10	City Council Office	111
Guide to the Budget.....	11	City Council Summary	112
Fund Structure.....	16	Elected Officials	113
		City Council District Map	114
		Organizational Chart / Authorized Positions	115
CITY MANAGER’S POLICY MESSAGE		AIRPORT	
City Manager’s Policy Message	17	Airport Department Summary	117
Budget Issues	25	Airport Systems Business Development.....	119
Department Highlights	31	Airport Systems Capital Investment Enrichment.....	120
		Airport Systems Safety and Security	121
		Organizational Chart / Authorized Positions	122
THE BUDGET PROCESS		CITY MANAGER’S OFFICE	
Budget Framework	33	City Manager’s Office Summary	125
Kansas Statutes.....	33	City Manager’s Office Administration.....	127
Capital Improvement Program.....	34	Strategic Communications	128
Other Planning Processes	35	Office of Community Services.....	129
Financial Policies	36	Project Management.....	130
Budget Development Process	38	City Call Center	131
Budget Implementation.....	39	Economic Development	132
Budget Calendar.....	43	Arts & Cultural Services Summary.....	133
		Arts & Cultural Services Administration	135
		Convention Center	136
		Cultural Institutions	137
		Organizational Chart / Authorized Positions	140
CITY PROFILE		DEPARTMENT OF FINANCE	
City Profile.....	45	Finance Department Summary	141
Wichita Maps	51	Finance Administration	143
FINANCIAL SUMMARIES			
All Funds Revenue and Expenditures	53		
All Funds Revenue Sources by Type	54		
All Funds Expenditures by Category	56		
All Funds Expenditures by Fund.....	57		
2019 All Funds Expenditures by Department	58		
Multi-Year Fund Overview - General Fund.....	60		

Table of Contents



FINANCE DEPARTMENT (CONTINUED)	PAGE	LAW DEPARTMENT	PAGE
Controller's Office	144	Law Department Summary	187
Procurement	145	Prosecution	189
Treasury	146	Civil Legal Services	190
Debt Management	147	Organizational Chart / Authorized Positions	191
Risk Management	148		
Pension Management	149	LIBRARY DEPARTMENT	
Tax Increment Financing	150	Library Department Summary	193
Self-Supporting Municipal Improvement District	151	Library Operations	195
Organizational Chart / Authorized Positions	152	Organizational Chart / Authorized Positions	197
FIRE DEPARTMENT		METROPOLITAN AREA BUILDING AND CONSTRUCTION DEPARTMENT	
Fire Department Summary	155	Building and Construction Department Summary	199
Fire Operations	157	Building Safety and Construction Enforcement	201
Fire Support Services	158	Neighborhood Inspections	202
Fire Prevention	159	Organizational Chart / Authorized Positions	203
Organizational Chart / Authorized Positions	160		
		METROPOLITAN AREA PLANNING DEPARTMENT	
HOUSING AND COMMUNITY SERVICES DEPARTMENT		Planning Department Summary	205
Housing and Community Services Department Summary	163	Metropolitan Area Planning Services	207
Housing Services	165	Zoning Enforcement	208
Community Investments	166	Organizational Chart / Authorized Positions	209
Employment and Training - WSCCAP	167		
Housing and Community Services Administration	168	MUNICIPAL COURT	
Homelessness Assistance	169	Municipal Court Department Summary	211
Organizational Chart / Authorized Positions	170	Case Management and Adjudication	213
		Probation Monitoring and Supervision	214
		Alcohol and Drug Abuse Programs	215
		Organizational Chart / Authorized Positions	216
HUMAN RESOURCES DEPARTMENT		PARK AND RECREATION DEPARTMENT	
Human Resources Department Summary	173	Park and Recreation Department Summary	219
Human Resources Management	175	Park and Recreation Administration	221
Learning and Development	176	Botanica	222
Organizational Chart / Authorized Positions	177	Park Maintenance and Forestry	223
		Recreational Programming	224
		Golf	225
		Organizational Chart / Authorized Positions	226
INFORMATION TECHNOLOGY DEPARTMENT			
Information Technology Department Summary	179		
Business Solutions	181		
Information Technology Administration	182		
Information Technology Infrastructure	183		
Organizational Chart / Authorized Positions	184		

Table of Contents



POLICE DEPARTMENT	PAGE	PUBLIC WORKS & UTILITIES DEPARTMENT (CONTINUED)	PAGE
Police Department Summary	229	Water Production	270
Police Administration	231	Water Distribution.....	271
Police Professional Standards.....	232	Utility Operations.....	272
School Services	233	Utility Optimization Program	273
Beat Patrol	234	Stormwater Utility.....	274
Traffic Patrol	235	Fleet Maintenance.....	275
Persons Crime Investigations	236	Organizational Chart / Authorized Positions	276
Property Crime Investigations	237		
Special Investigations	238	TRANSPORTATION DEPARTMENT	
Technical Services	239	Transportation Department Summary.....	279
Police Administrative Services	240	Transportation Administration	281
Animal Control Services	241	Transit Operations.....	282
Police Training	242	Paratransit Services	283
Police Records	243	Transit Maintenance.....	284
Warrant Office	244	Parking and Mobility.....	285
Security Services	245	Organizational Chart / Authorized Positions	286
Organizational Chart / Authorized Positions.....	246		
		CAPITAL IMPROVEMENT PROGRAM	
PUBLIC WORKS & UTILITIES DEPARTMENT		Capital Improvement Program Financing	289
Public Works & Utilities Department Summary	249	Summary of CIP Expenditures by Project Category	290
Snow & Ice Removal	252	Summary of CIP Revenue Sources by Type	292
Facility Maintenance	253	Summary of CIP Expenditures by Project and Year	294
Engineering.....	254		
Signs & Signals	255	OTHER	
Pavement Maintenance	256	Non-Departmental.....	301
Pavement Cleaning	257	Tourism and Convention Fund.....	303
Public Works & Utilities Strategic Services.....	258	Mill Levy Facts	304
Street Lighting	259	Budget Facts	309
Environmental Health	260	Position Summary	311
Construction & Demolition Landfill	261	Position Changes Summary	315
Landfill Post Closure Maintenance	262	Grant Summary.....	320
Environmental Assessment and Remediation TIF	263	Employee Benefits	321
Wichita / Valley Center Floodway.....	264	WSU Mill Levy.....	322
Sewer Administration.....	265	Glossary	323
Sewer Maintenance	266		
Sewage Treatment	267		
Water Administration	268		
Water Systems Planning	269		